

Trust Board paper P

UNIVERSITY HOSPITALS OF LEICESTER NHS TRUST

REPORT BY TRUST BOARD COMMITTEE TO TRUST BOARD

DATE OF TRUST BOARD MEETING: 7 September 2017

COMMITTEE: Integrated Finance, Performance and Investment Committee

CHAIR: Mr M Traynor, Non-Executive Director

DATE OF MEETING: 31 August 2017

This summary is provided for the Trust Board's information in the absence of the formal Minutes, which will be submitted to the Trust Board on 5 October 2017.

SPECIFIC RECOMMENDATIONS FOR THE PUBLIC TRUST BOARD:

- *None*

SPECIFIC DECISIONS FOR THE PUBLIC TRUST BOARD:

- *None*

OTHER ITEMS DISCUSSED AT THE MEETING, LISTED BELOW FOR THE INFORMATION OF THE PUBLIC TRUST BOARD:

- **2017-18 Month 4 Financial Performance and Supplementary Financial Analysis** – advising of a year to date deficit of £20.9m (in line with plan) and forecast delivery of the planned year-end deficit of £26.7m following completion of the mitigating recovery actions;
- **Cost Improvement Programme** – month 4 progress report advising of in-month delivery of £3.5m (against the planned £2.9m) and year-to-date delivery of £10.83m (against plan of £10.19m). Following discussions with NHS Improvement, the Trust's revised CIP target had been increased to £44.2m;
- **Quarterly Contract Update** – paper G provided the regular quarterly contract update and briefed the Committee on the key issues;
- **5 Year Financial Strategy** – paper H provided the refreshed 5 year financial strategy. Following discussion, IFPIC requested that an additional section on key risks be inserted prior to seeking Trust Board approval on 5 October 2017;
- **Organisation of Care Update** – IFPIC received a report on progress towards achieving a balanced position between demand and capacity for 2017-18;
- **Workforce and Organisational Development Plan update** – IFPIC considered the key datasets and actions underway to support delivery of the Workforce and OD plan. The Director of Workforce and Organisational Development also briefed members on the proposed arrangements for establishing a new People and Performance Committee with effect from September 2017;
- **Empath Quarterly Update** – paper L provided the quarterly update on Empath's financial and operational performance. A business case for establishing the network operating model was provisionally scheduled for IFPIC consideration in September 2017;

- **Reports for Scrutiny and Information** – the Committee received and noted the following documents:-
 - Timetable for UHL business case approvals;
 - IFPIC calendar of business 2017-18;
 - Minutes of the 25 July 2017 Executive Performance Board;
 - Minutes of the 20 July 2017 Capital Monitoring and Investment Committee, and
 - Minutes of the 20 July 2017 Revenue Investment Committee.
- **Joint meeting with IFPIC and QAC members present** – during this session, the following reports were considered:-
 - Month 4 Quality and Performance report – including patient experience, clinical quality and operational performance issues, and
 - Update on Delayed Transfers of Care and the Role of the Integrated Discharge Team.

ITEMS DEFERRED TO THE NEXT MEETING:

- None

DATE OF NEXT COMMITTEE MEETING: 28 September 2017

Mr M Traynor – Committee Chair and Non-Executive Director

31 August 2017